```
!"#$%&'()*+,$\\"+\"-.(/(+&\\0$//$.1\\2.\"#\\/3$\\4$.1\"++$0\\5\"##(//$$ 6 78989:\\
!
!"#$\\&'(!)*+,'!'-(!.+\\/0!'-(!)11+234\\\5-2(6'5!)67!6+'!'-(!3(\\5+6\#)
```

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"B\# P()7!4+69!:+\% 2!:((7*)1/!)67!FPG5!-+4\&5'\&1)44;0!\%(2(2*(\%\&69!'-)'!6,2(\%+,5!5',7\&(5!-)?(!-1.465'\%)'(7!'-(!*\&)5!\&6-(\%(6'!\&6!5',7(6'!(?)4,)'\&+65!+:!'()1-\&69\#!<(!1),'\&+,5!)67!-,2*4(!\&6!)*46'(\%3\%('\&69!)67!1\&'\&69!V,)6'\&')'\&?(!2()5,\%(5!:\%+2!'-(!FPG5\#!<(!).)\%(0!:+\%!(K)234(0!'-)'!)6!)33)\%(6'!7\&::(\%(61(!*('.((6!'.+!\%)'\&695!2);!*(!5')'\&5'\&1)44;!\&65\&96\&:\&1)6'\#!)!
```

! B

DD!:+%!!%(:!*,'!%6:+%2)'%?(!%()7%69!. %'-!)!3%)1'%1)4!*(6'%!5(("Questions to Consider during Promotion & Tenure Review Processes."!Rochester Institute of Technology, November 30, 2016. https://www.rit.edu/nsfadvance/assets/pdf/promotionandtenureworkshopunconsciousbiashandout%2030nov2016.pdf.